

PM

Project Tailoring

PROJECTS

- RETENIR L'ESSENTIEL & PREPARER LA CERTIFICATION

- ✓ QU'EST-CE QUE LE TAILORING PROCESS ?
- ✓ QU'EST-CE QUE LE TAILORING PERFORMANCE ?
- ✓ QU'EST-CE QUE LE TAILORING DIAGNOSTIC ?

• TAILORING PROCESS

La **Réalité** * (*reality of change*)

- ❖ 75% of all Transformation Efforts Fail
- ❖ 50% – 75% of all Re-Engineering efforts Fail
- ❖ 78% of IT Projects Fail

Origines Cumulées des Echecs *

- ❖ 82% Organizational Resistance ➡ **Change Management**
- ❖ 72% Insufficient Executive Support ➡ **Change Management**
- ❖ 65% Unrealistic Expectation ➡ **Scoping & Prioritization**
- ❖ 54% Inadequate Program / Project Management ➡ **Agile & PM Management**
- ❖ 46% Unclear Business Model & Business Case ➡ **Business Management**
- ❖ 44% Expanding Scope ➡ **Agile & PM Management**

Successful Project is the combination of **Project - Agile - Business & Change Management**

• TAILORING PROCESS

Le **TAILORING** est l'adaptation délibérée de l'approche structurelle de gestion de projet, de sa gouvernance et de ses processus pour les rendre **plus appropriés à l'environnement** donné et au travail à accomplir.

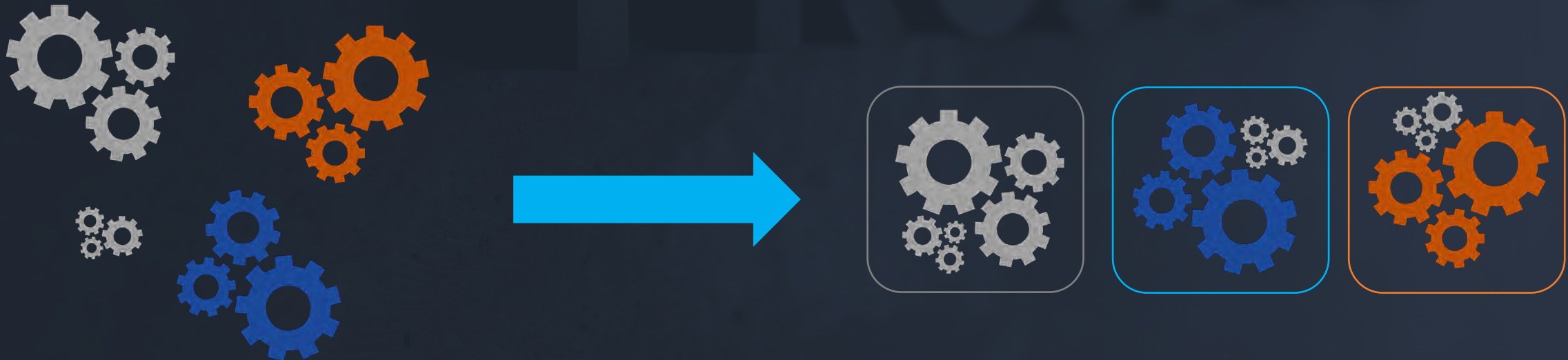
L'adaptation implique de comprendre le contexte, les objectifs et l'environnement opérationnel du projet. Les projets opérant dans des environnements complexes & compétitifs, leur structuration doit trouver le meilleur équilibre visant à en même temps :

- ▶ **Livrer** aussi vite que possible,
- ▶ Minimiser la **Base de Couts** projet,
- ▶ Optimiser la **Valeur** créée,
- ▶ Générer des livrables au plus fort niveau de **Qualité & Performances**,
- ▶ Respecter les **Normes** & les **Standards** internes / externes,
- ▶ Satisfaire l'ensemble des **Stakeholders** & **Customers** internes / externes,
- ▶ S'**Adapter** aussi vite que possible aux **Changement & Incertitudes**

• TAILORING PROCESS

Les dimensions Projet à adapter (**Tailoring**) sont les suivantes :

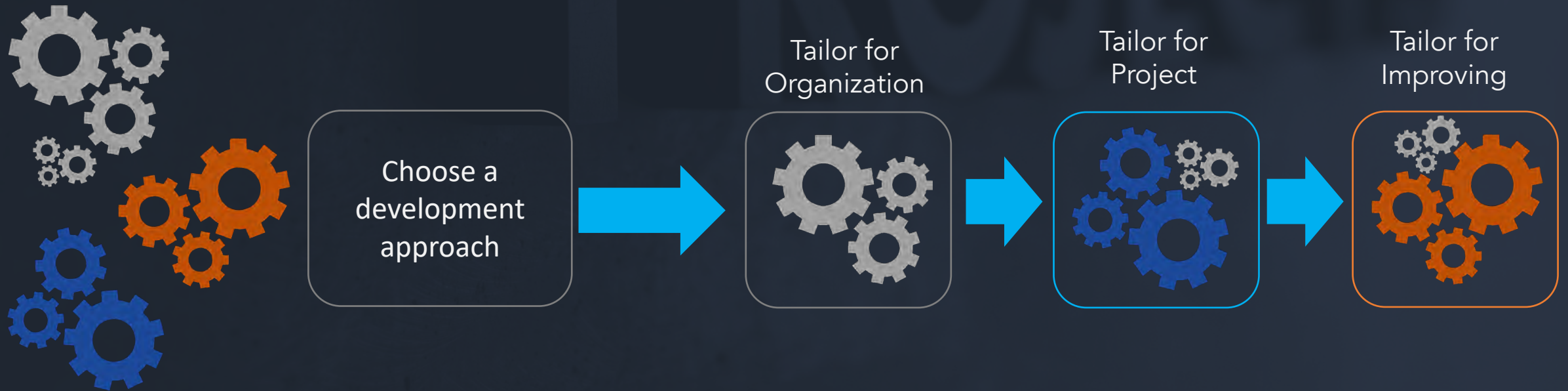
- ▶ Life cycle and development approach selection,
- ▶ Processes,
- ▶ Engagement,
- ▶ Tools,
- ▶ Methods & Artifacts.



• TAILORING PROCESS

Le processus **Tailoring** à suivre se décompose en 4 étapes :

- ▶ Select Initial Development Approach
- ▶ Tailor for the Organization
- ▶ Tailor for the Project
- ▶ Implement Ongoing Improvements

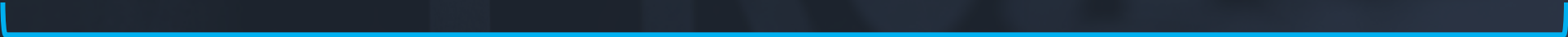


• TAILORING PERFORMANCE

Project Management Principles			
Be a diligent, respectful & caring steward	Create a collaborative team environment	Effectively engage with stakeholders	Focus on Value
Recognize, evaluate & respond to system interactions	Demonstrate Leadership behaviors	Tailor based on context	Build quality into processes & deliverables
Navigate complexity	Optimize risk response	Embrace adaptability & resiliency	Enable change to achieve then envisioned future state



Project Performance Domain			
STAKEHOLDERS	TEAM	DEVELOPMENT APPROACH & PLM	PLANNING
PROJECT WORK	DELIVERY	MEASUREMENT	UNCERTAINTY



Tailor for Organization



Tailor for Project



Tailor for Improving



- TAILORING DIAGNOSTIC

SITUATION	TAILORING SUGGESTIONS
Poor Quality Deliverables	More Feedback & Quality Steps
Long Delays waiting for Approvals	More Streamlining decisions / focus on value
Team members unsure	More guidance, training, verifications steps
Too much Work in Progress	Value Stream Mapping, Pull vs Push
Stakeholders are not engaged	More communication, change Management
Lack of Visibility	Objectives Cascading
Issue & Risks	More causes explorations (PPS)

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Project Management



• FORMEZ-VOUS GRATUITEMENT A LA GESTION DE PROJET !

- #01 INTRODUCTION
- #02 LES PRINCIPES FONDAMENTAUX PM
- #03 LES CONNAISSANCES FONDAMENTALES PM
- #04 LA VALEUR & LES PERFORMANCES PM
- #05 LE REFERENTIEL STANDARD PM
- #06 LE PROCESSUS PROJECT INTEGRATION
- #07 LE PROCESSUS PROJECT SCOPE MANAGEMENT
- #08 LE PROCESSUS PROJECT SCHEDULE MANAGEMENT
- #09 LE PROCESSUS PROJECT COST MANAGEMENT
- #10 LE PROCESSUS PROJECT QUALITY MANAGEMENT
- #11 LE PROCESSUS PROJECT RISK MANAGEMENT
- #12 LE PROCESSUS PROJECT STAKEHOLDER MANAGEMENT
- #13 LE PROCESSUS PROJECT RESOURCE MANAGEMENT
- #14 LE PROCESSUS PROJECT COMMUNICATION MANAGEMENT
- #15 LE PROCESSUS PROJECT PROCUREMENT MANAGEMENT
- #16 LE DOMAINE DE LA PERFORMANCE PROJET
- #17 LE PROCESSUS D'ADAPTATION – PROJECT TAILORING
- #18 LES MODÈLES, METHODES & ARTEFACT PROJECT MANAGEMENT
- #19 PREPARATION A L'EXAMEN PMP®



PM

Se connecter

Formez-vous Gratuitement à la Gestion de Projet

Mes formations certifiantes **CPM®** & **PMP®** sont accessibles en illimité et sans engagement.

FORMATION GRATUITE CPM® 20h

FORMATION GRATUITE PMP® 35h

Offrez-vous +20 ans d'Expérience

Afin de compléter votre formation offerte, je vous Coach **Individuellement**, à votre rythme et exclusivement **selon vos besoins**.

Au travers du coaching, je partage avec vous **+ de 20 ans** d'expérience en **Gestion de Projet & Programme** Satellites & Lanceurs Spatiaux.

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PROJECTS